

Healthwatch Worcestershire Management Accounts 9 months to Dec 2021	6m April to Sept 2021			Oct to Dec 2021			9m to Dec 2021		
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employee Costs:									
Salaries incl NI & Pensions	113.45	110.05	3.40	56.72	55.28	1.45	170.17	165.32	4.85
Travel	2.67	0.03	2.64	1.67	0.59	1.08	4.33	0.62	3.71
Training	3.52	5.58	-2.06	1.76	0.05	1.71	5.27	5.62	-0.35
Incidental	0.83	0.66	0.18	0.58	0.80	-0.22	1.42	1.46	-0.04
Total Employee Costs	120.46	116.31	4.15	60.73	56.71	4.02	181.20	173.02	8.17
Support Service Costs:									
Serviced Accomodation	7.15	7.01	0.14	3.18	3.47	-0.30	10.33	10.48	-0.15
Telephony	2.89	2.77	0.12	1.44	1.45	-0.01	4.33	4.22	0.11
Stationery	1.16	0.43	0.73	0.58	0.00	0.58	1.74	0.43	1.31
Postage	0.30	0.50	-0.20	0.15	0.05	0.10	0.45	0.55	-0.10
Translation/Interpreters	0.13	0.00	0.13	0.06	0.00	0.06	0.19	0.00	0.19
Information Technology	4.60	3.94	0.66	2.30	3.11	-0.81	6.90	7.05	-0.15
Insurances	2.78	2.50	0.28	0.00	0.00	0.00	2.78	2.50	0.28
Professional Services	2.19	2.05	0.14	1.09	0.20	0.89	3.28	2.25	1.03
Engagement	7.78	4.79	2.99	3.89	1.45	2.44	11.67	6.24	5.43
Additional Projects	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Support Services Costs	28.97	23.99	4.98	12.69	9.73	2.97	41.66	33.72	7.95
Total Costs	149.43	140.30	9.13	73.43	66.44	6.99	222.86	206.74	16.12
Total Contract Value	132.50	132.50		66.25	66.25		198.75	198.75	
Reserve Movement	-16.93	-7.80		-7.18	-0.19		-24.11	-7.99	
Reserves Brought Forward	81.61	81.61		72.65	76.57		81.61	81.61	
Reserves Carried Forward	64.67	73.81		65.47	76.38		57.50	73.62	

Full Year Forecast 2021/22	Full Year Budget 2021/22	Forecast Variance 2021/22
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220.33	226.90	6.56
2.12	6.00	3.88
7.38	7.03	-0.35
1.96	2.00	0.04
231.79	241.93	10.14

13.95	13.50	-0.45
5.66	5.78	0.11
1.01	2.32	1.31
0.70	0.60	-0.10
0.06	0.25	0.19
9.35	9.21	-0.15
2.50	2.78	0.28
3.34	4.37	1.03
10.13	15.56	5.43
0.00	0.00	0.00
46.71	54.36	7.65

278.50	296.29	17.79
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265.00	265.00	
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-13.50	-31.29	
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81.61	81.61	
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68.11	50.32	
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